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HELPING PEOPLE & NONPROFITS THRIVE!

Fearless Facilitator's Toolbox: Handling Difficult People

Planning:

- o Develop agenda prior to meeting.
- o Plan structure and format appropriate to each agenda item.
- Advance written agenda: meeting purpose and objectives, purpose for each agenda item, and timing.

Ground rules:

- o Agreements on meeting values and behaviors.
- o Provide basic list, ask group to add.
- o Use consistently for standing/regular meetings.

Letting group know what to expect from you as a facilitator/chair/leader:

- o Will keep the meeting focused.
- o Will stick to the agenda.
- o Will not participate in the meeting.
- o Might interrupt; facilitators are exempt from social graces, though interruption will be diplomatic, *hopefully* during a pause.
- **Taking chart pad notes:** helps pace and focus discussion; enables meeting participants to track main points.

■ Time check:

- o Focuses group.
- o Reminds group that time is not unlimited.
- Nudges individuals to speak concisely.
- Checking in with group: shifts energy; acknowledges situation affecting entire group; discourages agenda changes not agreed to by meeting participants; examples include:
 - o Getting agreement from group to change agenda or extend meeting time to accommodate extending an agenda item.
 - Observing that the group losing energy, or stuck, and how to address it.

Forwarding phrases:

- o Thank you.
- We need to move on, we have 4 agenda items and 15 minutes left before this meeting ends.
- o Unfortunately, that's not on the agenda; perhaps it can be placed on the next meeting agenda.
- Standing up: can signal that it's time to move on, can contribute to calming a heated moment.